Licensed Operators
Challenges

Milestone Summary

I&C Schedule

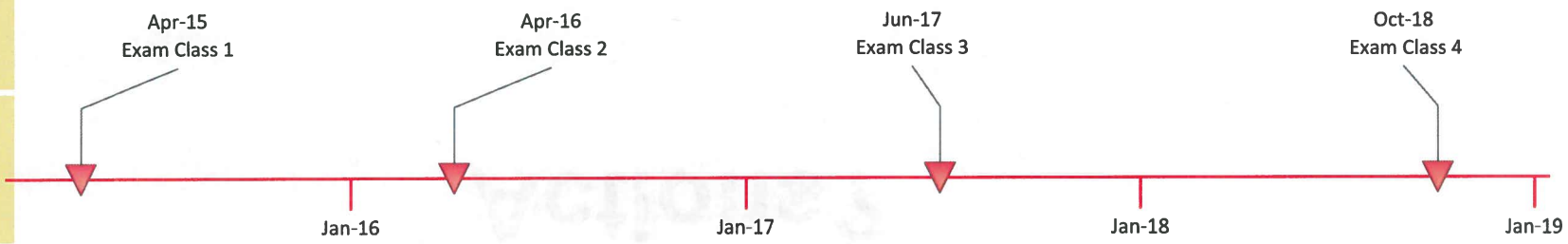
I&C Status

Operator Training

Timeline

Training Activities

Actions



Challenge	Owner	Due	Mitigation
Class 1 (12-01) • 30 day clock (NRC) • CAS change GAP • Spin up for 2016 sim exam	Mothena	April 1, 2016	• Resolve 30 clock issue with NRO • Implement root cause analysis actions • Schedule adequate spin time for candidates
Class 2 (13-01) • 30 day clock (NRC) • CAS change GAP • Spin up for 2016 sim exam	Mothena	April 1, 2016	• Resolve 30 clock issue with NRO • Implement root cause analysis actions • Schedule adequate spin time for candidates

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Licensed Operators

Actions?

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Construction Priorities and Milestones

Unit 3

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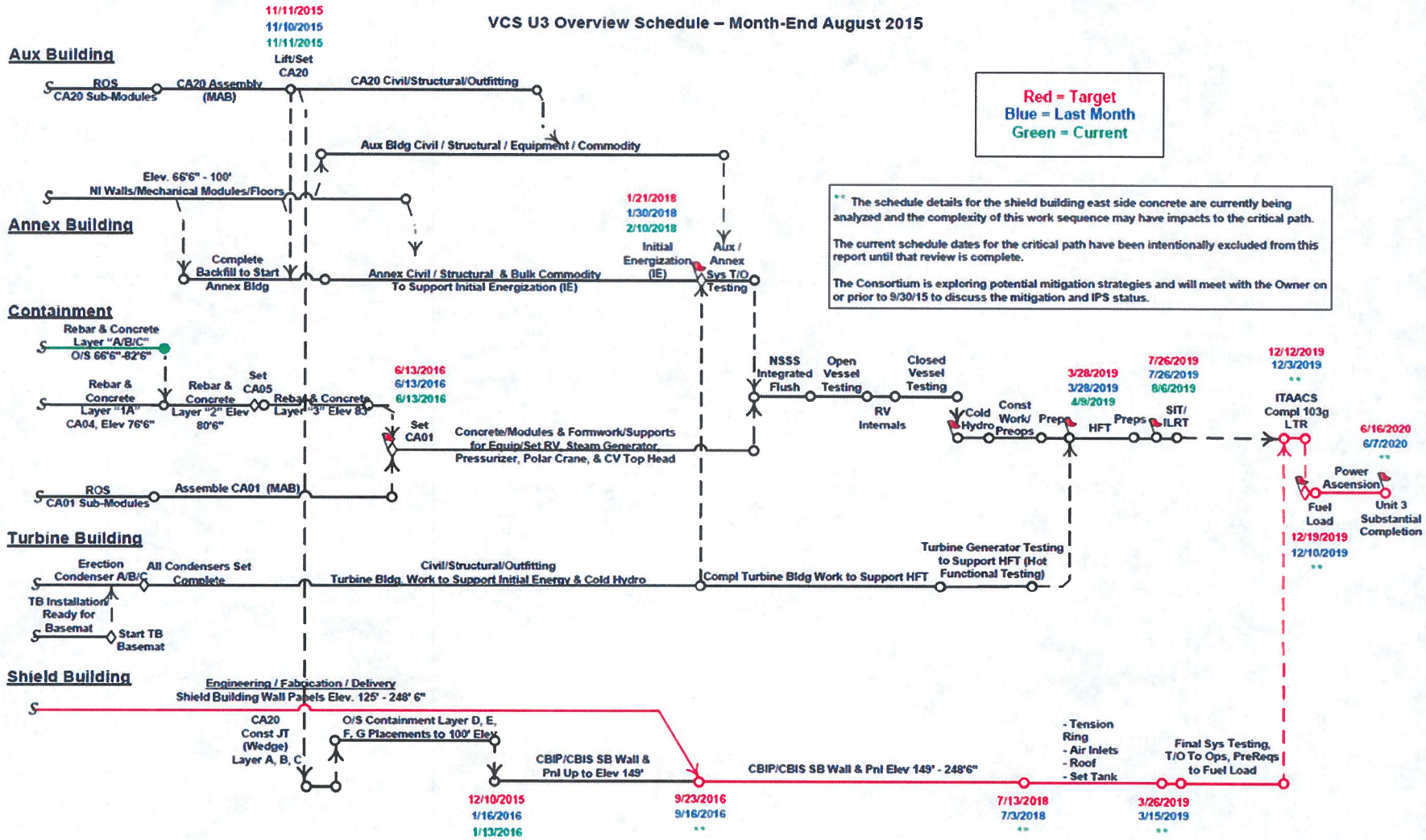
Review of Project Milestone Schedule

Terry Elam / Lisa Cazalet



NOTE: The COD used in this report has not been accepted by the Owners as of this report date.
The June 2020 Substantial Completion Date assumes NNI panel delivery acceleration.

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V.C. Summer Unit 3

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V.C. Summer Unit 3

Priorities and Milestones

Construction

Engineering & Licensing

Procurement

Actions

- **Priority 1: Nuclear Island Shield Building**
  - Layer C Placement
- **Priority 2: Nuclear Island Inside Containment**
  - Layer 1A Placement
- **Priority 3: Auxiliary Building Construction**
  - Interior/Exterior Walls to support backfill (11 and Q and I Line and Floors in areas 1 & 2
- **Priority 4: Turbine Building Construction**
  - Turbine walls, basemats, and steel erection

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V.C. Summer Unit 3

Priorities and Milestones

Construction

Engineering & Licensing

Procurement

Actions

Construction – Unit 3

Accomplishments:

- Completed lift and set of CB65 in Containment
- Completed Layer C placement 1,186 cu yds
- Completed placement of Q/11 Line wall 82'6" to 100' 195 cu yds
- Completed placement of Area 2 Concrete Beam

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V.C. Summer Unit 3

Priorities and Milestones

Construction

Engineering & Licensing

Procurement

Actions

Construction

- **Auxiliary Building**
  - Install beams/Q decking for Area 2 floors 12201 & 12202
  - 1 Line J2 – N forms, rebar & embeds
- ***Containment Building*** – Layer 1A
  - Continue Rebar and T-heads for Layer 1A
- ***Shield Building***
  - D1 West Side
  - D2 East outside Annulus North
  - D2 East inside Annulus
  - D2 East outside Annulus South
- **Turbine Building Construction**
  - Condenser and Structural Steel Module work ongoing
  - TB civil work affected by rodbuster resource priorities
  - Taking Action to use civil sub to supplement

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V.C. Summer Unit 3

Priorities and Milestones

Construction

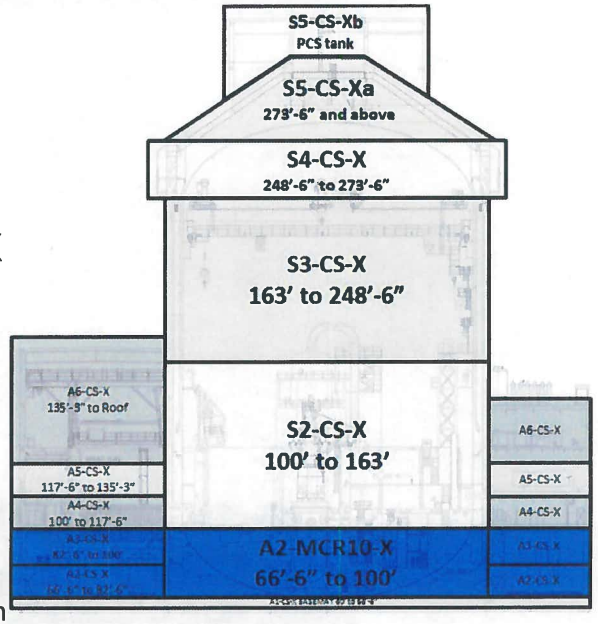
Engineering & Licensing

Procurement

Actions

Engineering

- Auxiliary Building structural module CR10: A2-MCR10-X (Layer C)
  - No engineering holds
- Auxiliary Building second level civil / structural: A2-CS-X
  - No engineering holds
- Auxiliary Building third level civil / structural: A3-CS-X
  - Same as A3-CS-X from Shield Building slide **XX (Jason to update with Page #)** with the following differences:
  - 19 technical E&DCRs were issued in August
    - VS3-1220-GEF-000004: moves splice locations due to lessons learned from Unit 2.
    - VS3-CR01-GEF-000074: replaces U-bars with standard hooks and mechanical connectors to facilitate construction of floor slab at 82'-6"
    - VS3-CC01-GEF-000059: Moves a construction joint on Wall L
  - Two N&DS initiated and closed in August
    - VS3-1227-GNR-000001: embed plate drilled outside of tolerance. Use as is disposition
    - VS3-1222-GNR-000002: interferences caused out of tolerance bars in Wall 7.3 that affect 82'-6" floor slab. Use as is disposition.



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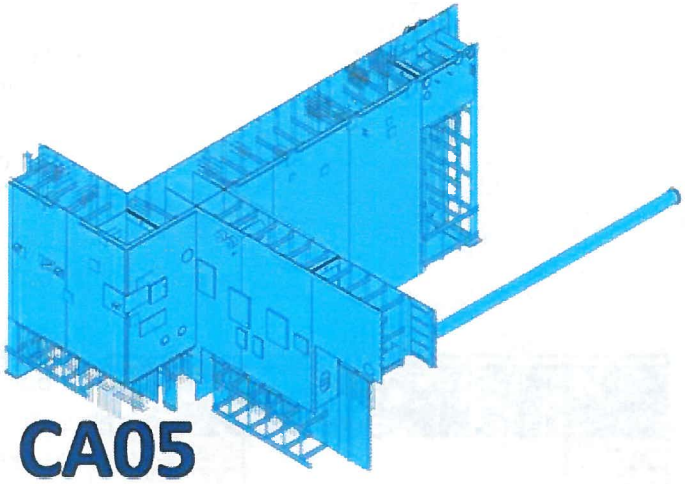
Engineering (Con't)

- CA05
  - Seven technical E&DCR issued
    - The significant E&DCRs are:
    - APP-CA05-GEF-139: Adds three overlay plates
    - APP-CA05-GEF-141: Removes four studs due to interference with penetration
    - VSG-CA05-GEF-000013/15: removes channels after module installation to support rebar installation
  - One N&D was initiated and closed in August
    - No impact to construction
  - No engineering holds



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V.C. Summer Unit 3

Priorities and Milestones

Construction

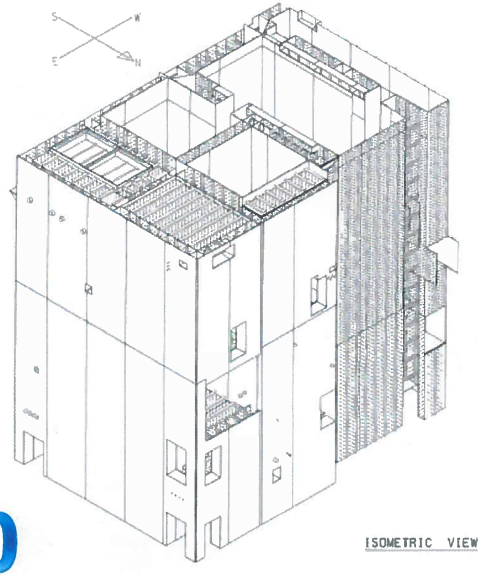
Engineering & Licensing

Procurement

Actions

Engineering (Con't)

- CA20
  - 14 technical E&DCRs issued
    - The significant E&DCRs were:
    - APP-CA20-GEF-1467: adds electrical penetrations for two DCPs
    - VS3-CA20-GEF-000008: adds angles for construction aid per construction request
    - VSG-CA20-GEF-000039: Adds clean out ports to remove foreign mat'l prior to concrete placement
  - Eleven N&Ds were closed in August
    - Three initiated in July; Eight in August
    - The significant N&D was:
    - VS3-CA20-GNR-000015: bowed rebar requires rework.
  - No engineering holds



CA20

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V.C. Summer Unit 3

Priorities and Milestones

Construction

Engineering & Licensing

Procurement

Actions

Procurement

- Safety Related Steel Battery Rooms– all onsite with exception of 2 beams – eta 6-Oct
- CA20 Sub-module Deliveries ongoing from Lake Charles and OIW
  - Last sub-module delivery date schedule for Lake Charles 11-Dec and OIW 1-Jan
- CA01 Sub-module Deliveries
  - Last sub-module delivery date 21-Jun-2016

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V.C. Summer Unit 3

Priorities and Milestones

Construction

Engineering & Licensing

Procurement

Actions

Actions?

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Metrics Review

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Metrics Summary

Status and Thresholds

Status	Thresholds: Green	Thresholds: Yellow	Thresholds: Red
Construction			
↓ VCS Total Direct Progress	At or above cumulative target	< 10% variance below target	> 10% variance below target
↑ VCS Total Site Craft FTEs	< 5% variance act vs. forecast	5-10% variance act vs. forecast	> 10% variance act vs. forecast
↓ Concrete Installation: Actual vs Plan	At or above cumulative target	< 10% variance below target	> 10% variance below target
↓ Steel Installation: Actual vs Plan	At or above cumulative target	< 10% variance below target	> 10% variance below target
Engineering			
↑ Site E&DCRs (NI) % Met Ontime	% Met Ontime > 90%	% Met Ontime between 70-90%	% Met Ontime < 70%
↑ Site E&DCRs (BOP) % Met Ontime	% Met Ontime > 90%	% Met Ontime between 70-90%	% Met Ontime < 70%
↑ Site N&Ds (NI) % Met Ontime	% Met Ontime > 90%	% Met Ontime between 70-90%	% Met Ontime < 70%
↑ Site N&Ds (BOP) % Met Ontime	% Met Ontime > 90%	% Met Ontime between 70-90%	% Met Ontime < 70%
Licensing			
↑ Licensing Change Package Quality	≥ 95%	≥ 90%	< 90%
→ LCP On-Time Delivery	≥ 90%	≥ 85%	< 85%
→ ITAAC Quality	≥ 95%	≥ 80%	< 80%
Procurement			
→ Fabricated Pipe - B31.1	> 6 months surplus on site	4-6 months surplus on site	< 4 months surplus on site
→ Fabricated Pipe - ASME III	> 6 months surplus on site	4-6 months surplus on site	< 4 months surplus on site
→ Structural Steel	> 6 months surplus on site	4-6 months surplus on site	< 4 months surplus on site

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VCS Total - Target Construction Productivity (Direct Hire Labor)

A	B	C	D	E (D/B)	F (C/D)	G	H	I	J (H/I)
Direct Construction Crafts	Target Budget Work Hours	Actual Work Hours	Earned Work Hours	% Complete	To Date PF		Period Actual Hours	Period Earned Hours	Period PF
Civil Site Work	977,949	799,416	758,853	77.6%	1.05		2,985	600	4.98
U/G Electrical	148,486	86,992	79,596	53.6%	1.09		228	131	1.74
U/G Piping	167,345	112,874	65,576	39.2%	1.72		358	2	179.00
Concrete	4,094,403	2,430,242	1,278,261	31.2%	1.90		66,757	31,472	2.12
Structural Steel	1,087,374	356,036	183,438	16.9%	1.94		13,141	2,274	5.78
Building Construction	120,468	2,731	1,293	1.1%	2.11		0	0	0.00
A/G Piping	3,831,421	270,104	145,608	3.8%	1.86		9,055	3,164	2.86
A/G Electrical	3,813,151	62,288	39,411	1.0%	1.58		2,982	8,576	0.35
Instrumentation	460,500	1,245	459	0.1%	2.71		0	0	0.00
Major Equipment	703,850	287,001	183,228	26.0%	1.57		7,945	2,438	3.26
Modules	252,617	98,515	26,008	10.3%	3.79		4,523	2,744	1.65
Total	15,657,564	4,507,444	2,761,731	17.6%	1.63		107,974	51,401	2.10

REASONS FOR CURRENT PERFORMANCE:

Current reporting period July 27, 2015 to August 23, 2015. Civil PF was driven compaction requirements for Nuclear Island backfill. Welding on Steel Ledger Angles in Unit 2 Aux building drove structural steel PF. Unit 2&3 condenser internals drove Mech Equipment PF. Concrete PF was most negatively impacted by U2 Turbine rebar.

ACTIONS TO IMPROVE PERFORMANCE: Opening Up additional work fronts and getting alignment of resource assignments against earnable units, Use of OCC to manage Milestones with secondary results of completion of intermediate milestones; Use of strategic planning team, tekla modeling and autocad, working with Eng on areas of tolerance relief; expedited resolution of design and implementation challenges.

GOAL: Green: ≤ 1.15, Yellow: 1.16 - 1.20, Red: > 1.20

ADDITIONAL COMMENTS:

17.6% complete for Direct Target Scope; 2,761,731 earned vs. 4,507,444 expended hours ITD.

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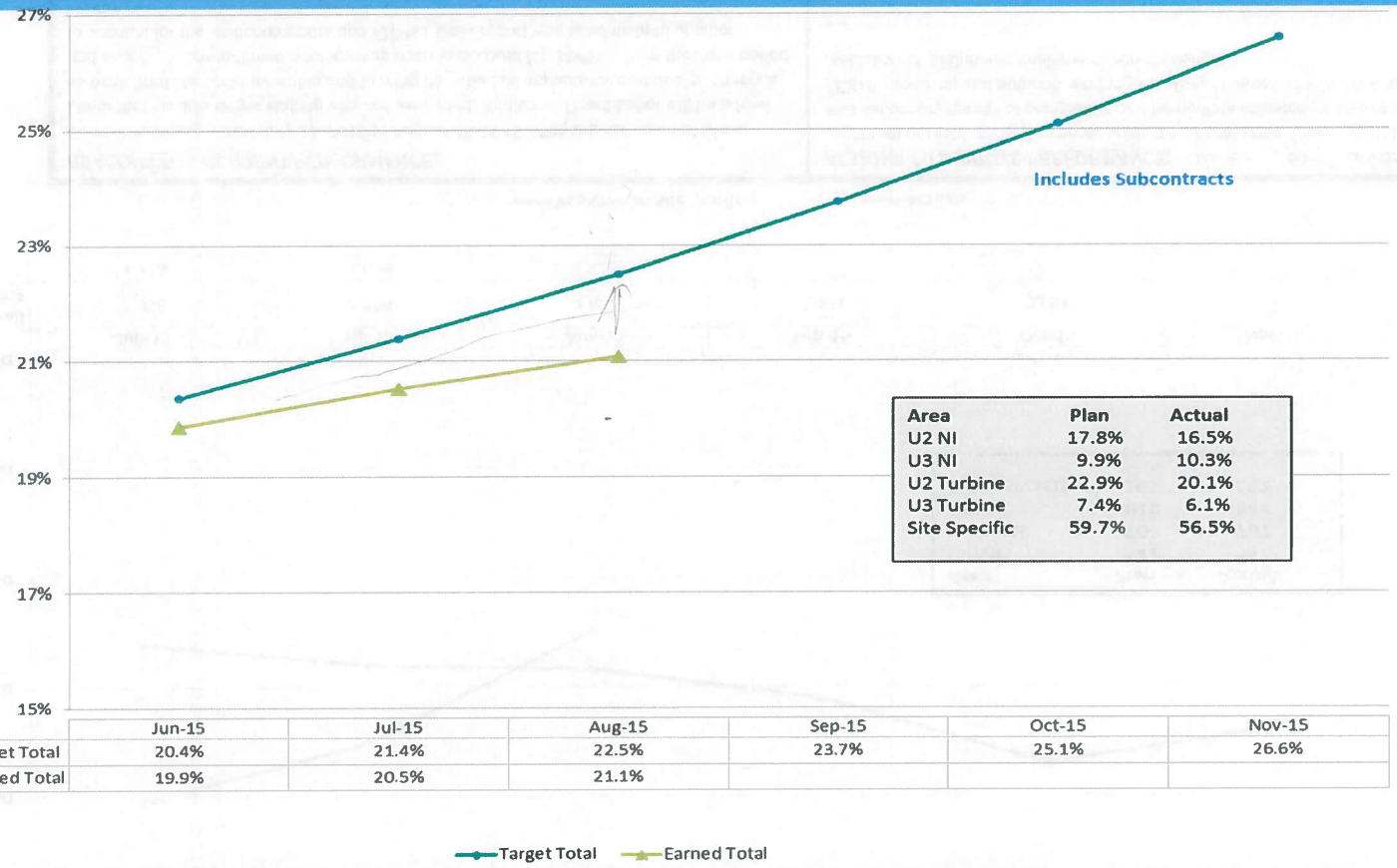
VC Summer Site Target Percent Complete - WE 8/23/15



Area	Plan	Actual
U2 NI	17.8%	16.5%
U3 NI	9.9%	10.3%
U2 Turbine	22.9%	20.1%
U3 Turbine	7.4%	6.1%
Site Specific	59.7%	56.5%

	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
Target Total	20.4%	21.4%	22.5%	23.7%	25.1%	26.6%
Earned Total	19.9%	20.5%	21.1%			

REASONS FOR CURRENT PERFORMANCE:

Current reporting period July 27, 2015 to August 23, 2015. Civil PF was driven compaction requirements for Nuclear Island backfill. Welding on Steel Ledger Angles in Unit 2 Aux building drove structural steel PF. Unit 2&3 condenser internals drove Mech Equipment PF. Concrete PF was most negatively impacted by U2 Turbine rebar.

ACTIONS TO IMPROVE PERFORMANCE: Opening Up additional work fronts and getting alignment of resource assignments against earnable units, Use of OCC to manage Milestones with secondary results of completion of intermediate milestones; Use of strategic planning team, TEKLA modeling and autocad, working with Eng on areas of tolerance relief; expedited resolution of design and implementation challenges.

GOAL: Green: At or Above Target Cumulative % Forecast
Yellow: Below Target but Above Late Curve
Red: Below Late Curve

ADDITIONAL COMMENTS:

Data based on June 2019 and June 2020 Substantial Completion Curves.

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VC Summer Site Total Staffing - WE 7/26/15

Includes Subcontracts and FNM

Area	Plan	Actual
Directs	542	552
Indirects	704	797
FNM	810	844
Subcontracts	265	292

	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
VCS Overall Site Staffing	2,556	2,654	2,672	2,804	3,098	2,939
Actuals	3,278	3,006	2,485			

REASONS FOR CURRENT PERFORMANCE:

Current reporting period July 27, 2015 to August 23, 2015. With the reduction of Direct Labor the monthly target staffing was not exceeded. Additional Direct Labor will be added as work fronts become available and to mitigate schedule impacts caused design changes and rework. A different methodology was used to account for staffing from the June period to account for the subcontractors and FNMs.(Daily report was used instead of labor hours)

ACTIONS TO IMPROVE PERFORMANCE: Opening Up additional work fronts and getting alignment of resource assignments against earnable units, Use of OCC to manage Milestones with secondary results of completion of intermediate milestones; Use of strategic planning team, TEKLA modeling and autocad, working with Eng on areas of tolerance relief; expedited resolution of design and implementation challenges.

GOAL: Green: Less than 5% variance between Forecast and Actual Craft
Yellow: Between 5% and 10% variance between Forecast and Actual Craft
Red: Greater than 10% variance between Forecast and Actual Craft

ADDITIONAL COMMENTS:

Data based on June 2019 and June 2020 Substantial Completion Curves

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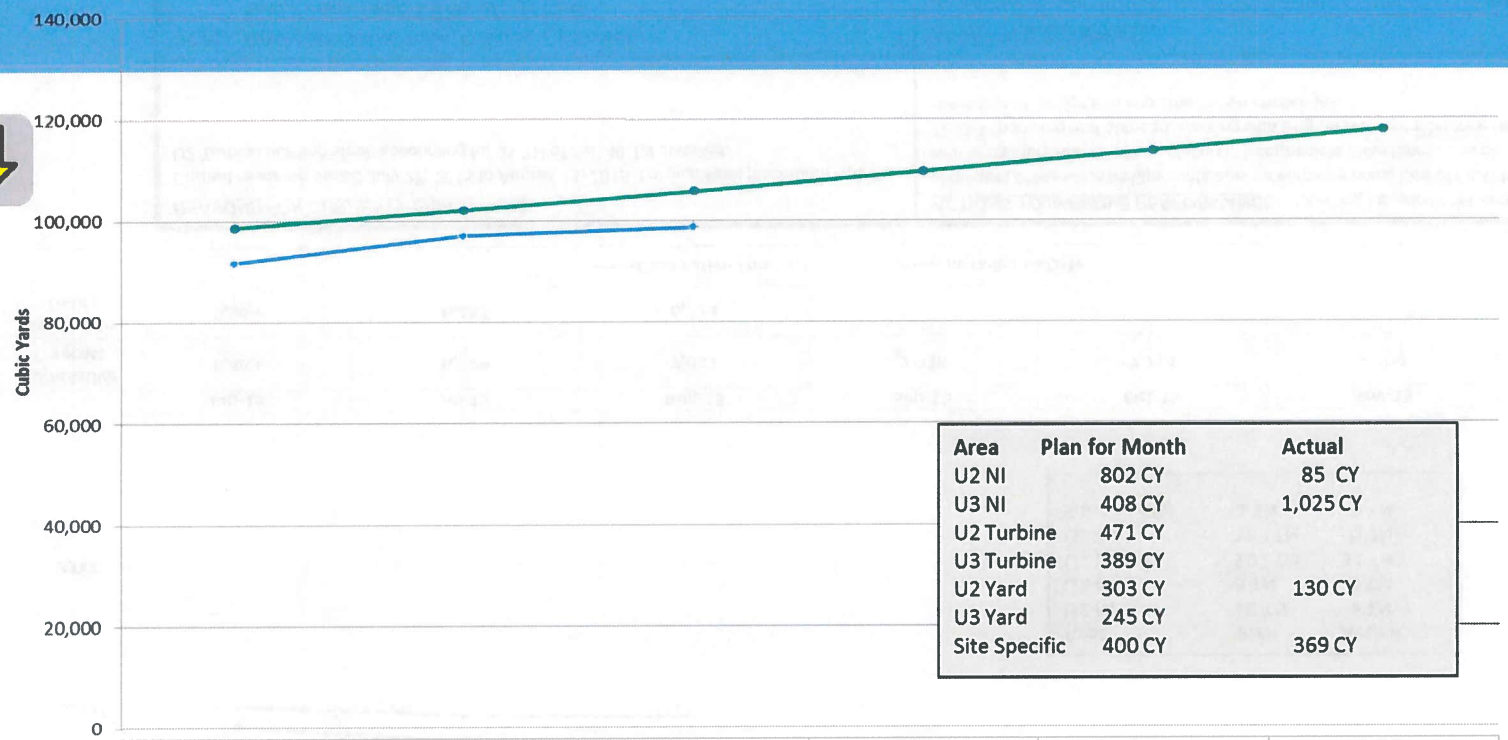
VC Summer Total Concrete Commodity - WE 8/23/15



Area	Plan for Month	Actual
U2 NI	802 CY	85 CY
U3 NI	408 CY	1,025 CY
U2 Turbine	471 CY	
U3 Turbine	389 CY	
U2 Yard	303 CY	130 CY
U3 Yard	245 CY	
Site Specific	400 CY	369 CY

	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
Cumulative Forecast	98,582	102,042	105,776	109,670	113,657	117,762
Installed to Date	91,700	97,047	98,656			

Cumulative Forecast — Installed to Date

REASONS FOR CURRENT PERFORMANCE:

Current reporting period July 27, 2015 to August 23, 2015. Largest concrete placements of the month were at Unit 3 Containment and U2 Transformer walls.

ACTIONS TO IMPROVE PERFORMANCE: Opening Up additional work fronts and getting alignment of resource assignments against earnable units, Use of OCC to manage Milestones with secondary results of completion of intermediate milestones; Use of strategic planning team, TEKLA modeling and autocad, working with Eng on areas of tolerance relief; expedited resolution of design and implementation challenges.

GOAL: Green: At or Above Target Cumulative % Forecast
Yellow: Below Target but Above Late Curve
Red: Below Late Curve

ADDITIONAL COMMENTS:

Data based on June 2019 and June 2020 Substantial Completion Curves

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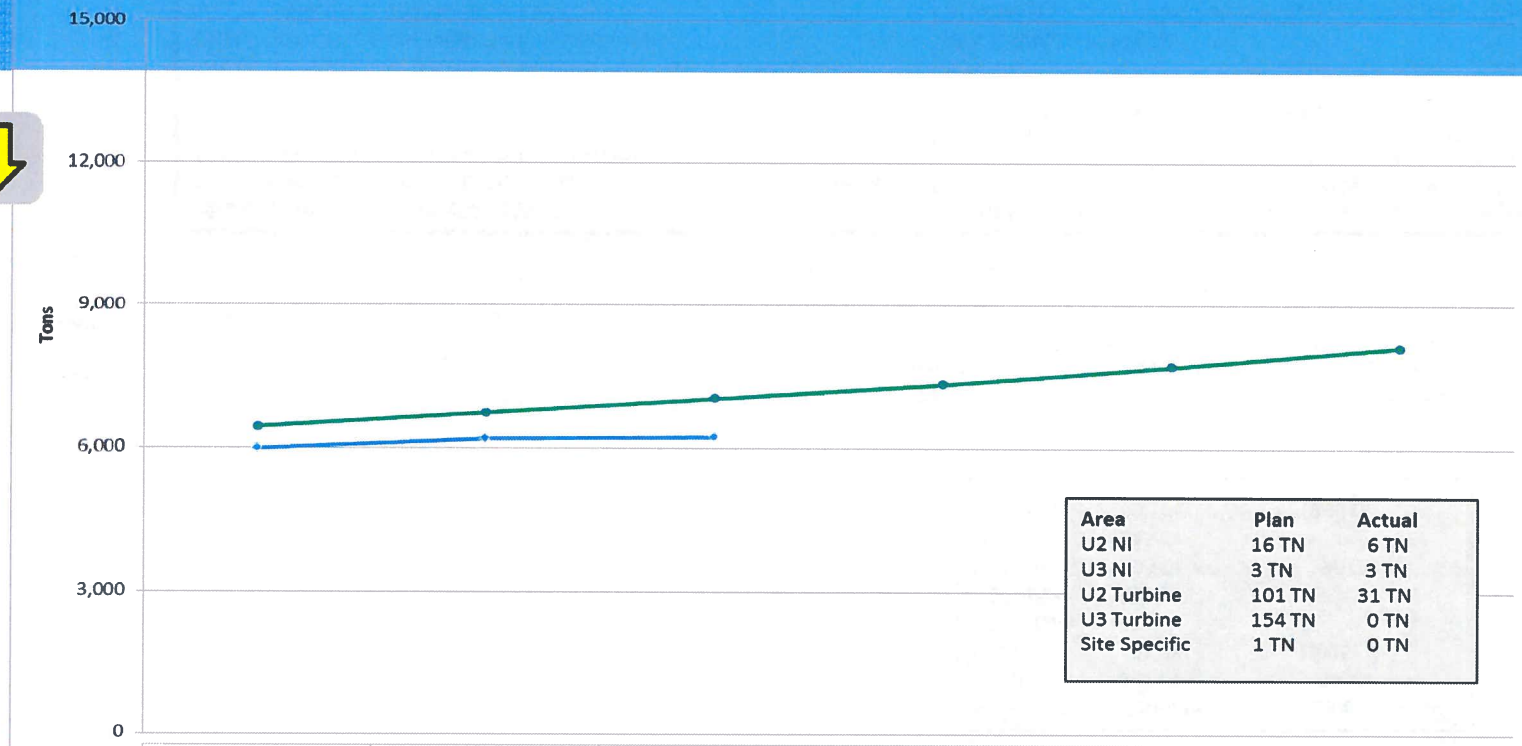
VC Summer Total Steel Commodity - WE 8/23/15



Area	Plan	Actual
U2 NI	16 TN	6 TN
U3 NI	3 TN	3 TN
U2 Turbine	101 TN	31 TN
U3 Turbine	154 TN	0 TN
Site Specific	1 TN	0 TN

	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
Cumulative Forecast	6,433	6,729	7,033	7,336	7,714	8,108
Installed to Date	5,984	6,183	6,223			

Cumulative Forecast — Installed to Date

REASONS FOR CURRENT PERFORMANCE: Current reporting period July 27, 2015 to August 23, 2015. Largest steel placement was the U2 Turbine building steel, accounting for 31 TN of the 40 TN installed.	***ACTIONS TO IMPROVE PERFORMANCE:*** Opening Up additional work fronts and getting alignment of resource assignments against earnable units, Use of OCC to manage Milestones with secondary results of completion of intermediate milestones; Use of strategic planning team, TEKLA modeling and autocad, working with Eng on areas of tolerance relief; expedited resolution of design and implementation challenges.
GOAL: Green: At or Above Target Cumulative % Forecast Yellow: Below Target but Above Late Curve Red: Below Late Curve	***ADDITIONAL COMMENTS:*** Data based on June 2019 and June 2020 Substantial Completion Curves

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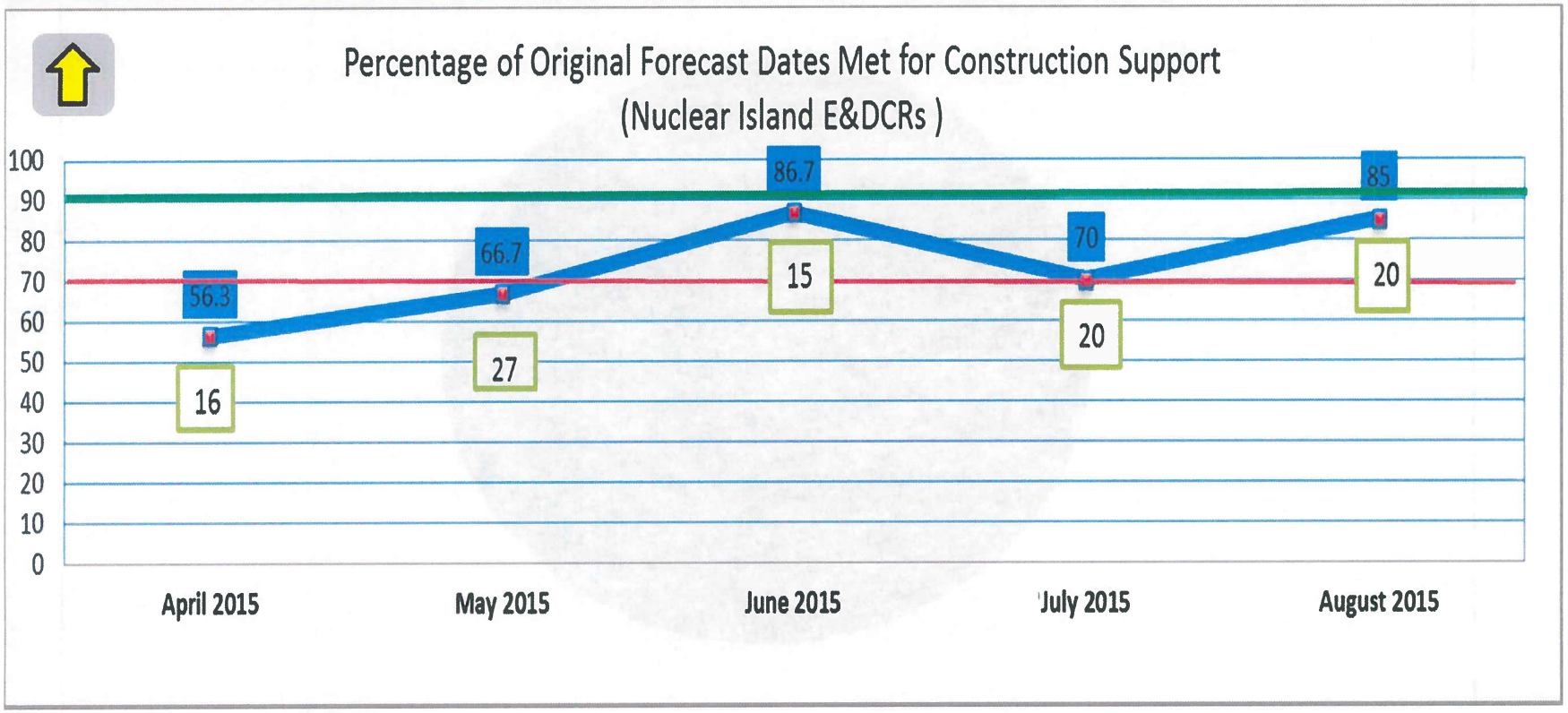
Site E&DCRs by month

Mike Engel/John Robinson



REASONS FOR CURRENT PERFORMANCE: -See Following Slide	***ACTIONS TO IMPROVE PERFORMANCE:*** *Increased focus on Critical Path open items.*
GOAL: ***90% >Green*** ***70--90%-Yellow*** ***<70% Red***	***ADDITIONAL COMMENTS:***

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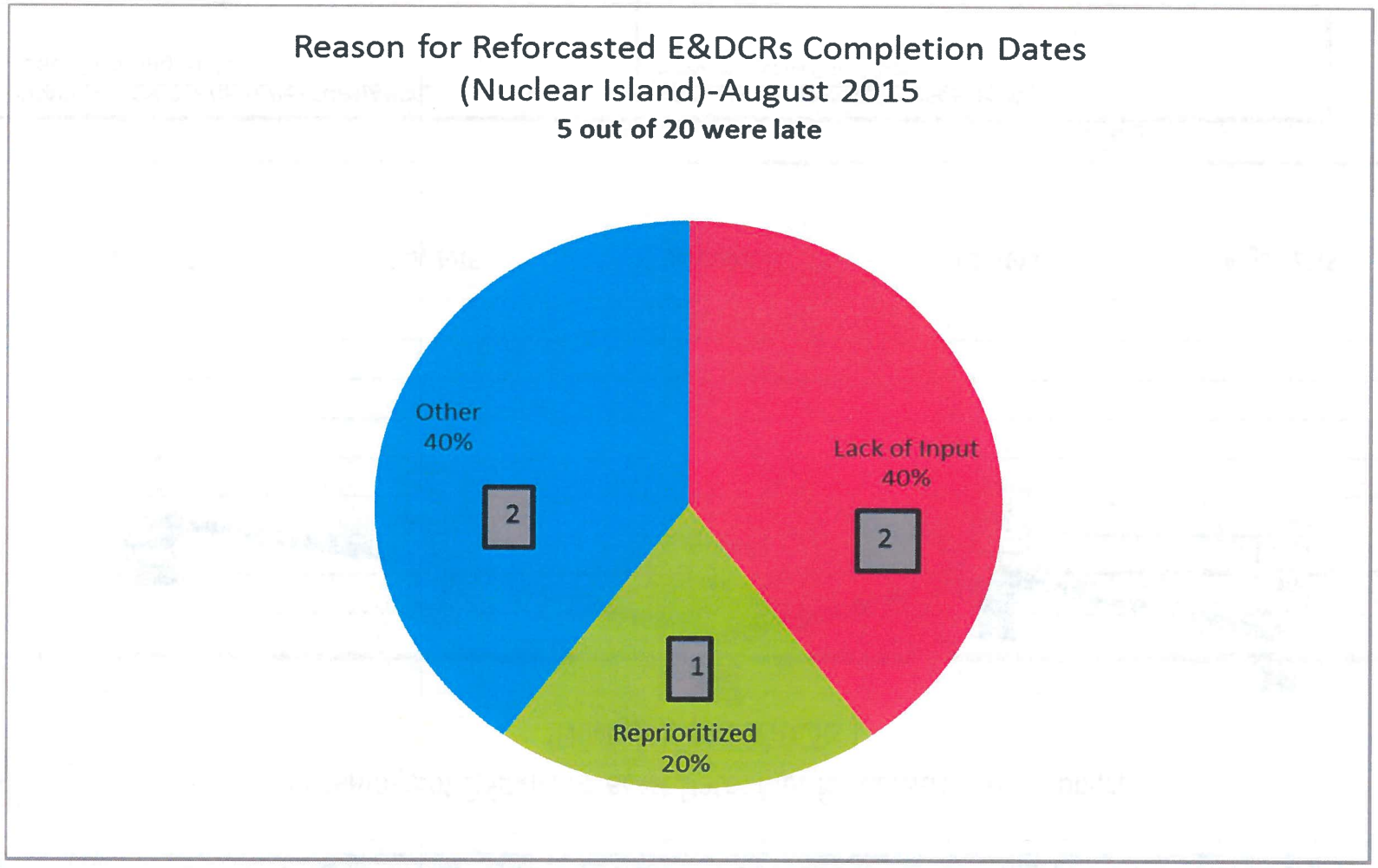
Site E&DCRs by month

Mike Engel/John Robinson



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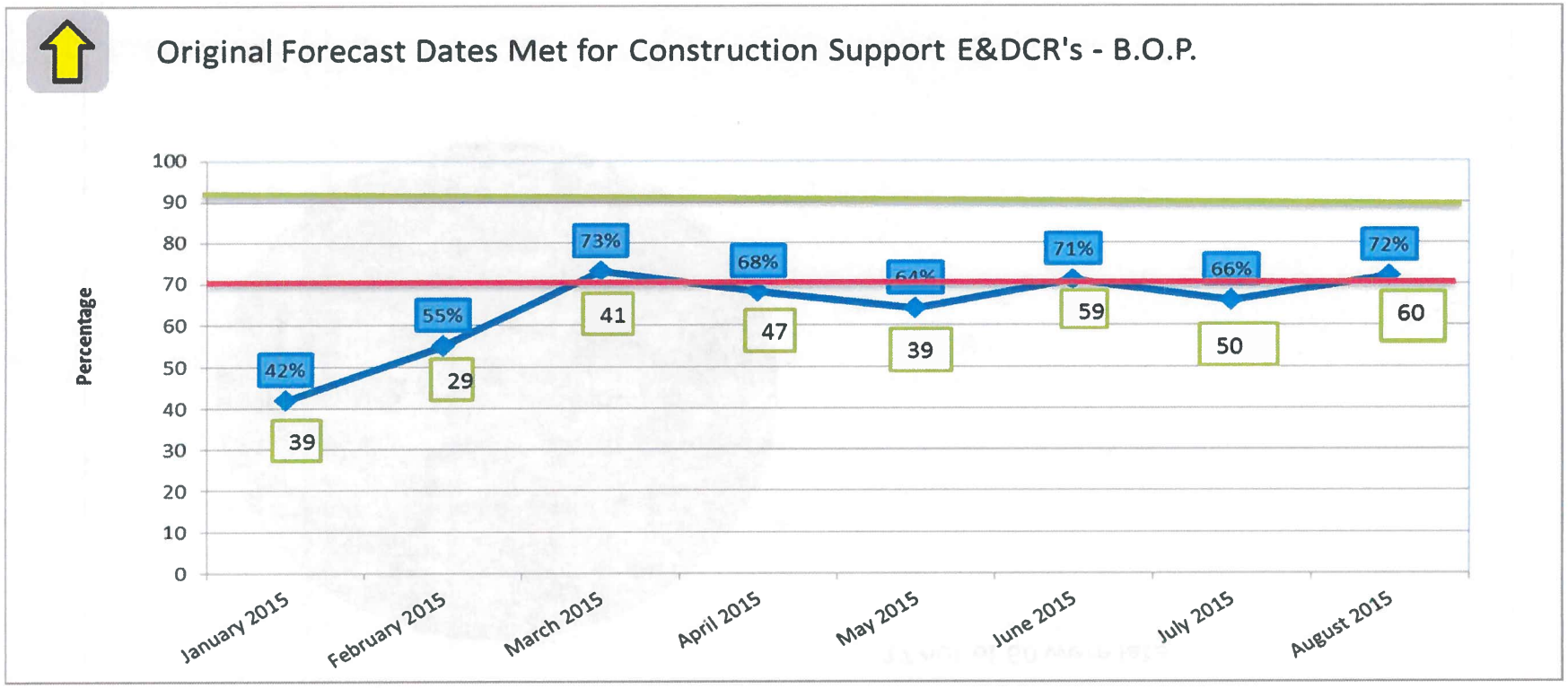
Site E&DCRs by month

Adam Scheider



REASONS FOR CURRENT PERFORMANCE: -See Following Slide	***ACTIONS TO IMPROVE PERFORMANCE:*** *Continue to focus to improve meeting original forecast dates. Maintain focus on E&DCRs which increased in complexity for lessons learned to better predict completion date. Review reasons for Reprioritization for lessons learned to better predict completion dates*
GOAL: ***70% Green <60% Red*** ***60-70%-Yellow***	***ADDITIONAL COMMENTS:*** *Of the 13 Reprioritized E&DCRs 8 completed in the same work week as original forecast date and 5 were delayed more than one work week. E&DCRs which increased in complexity or submitted with lack of input were delayed more than one work week (4 Total).*

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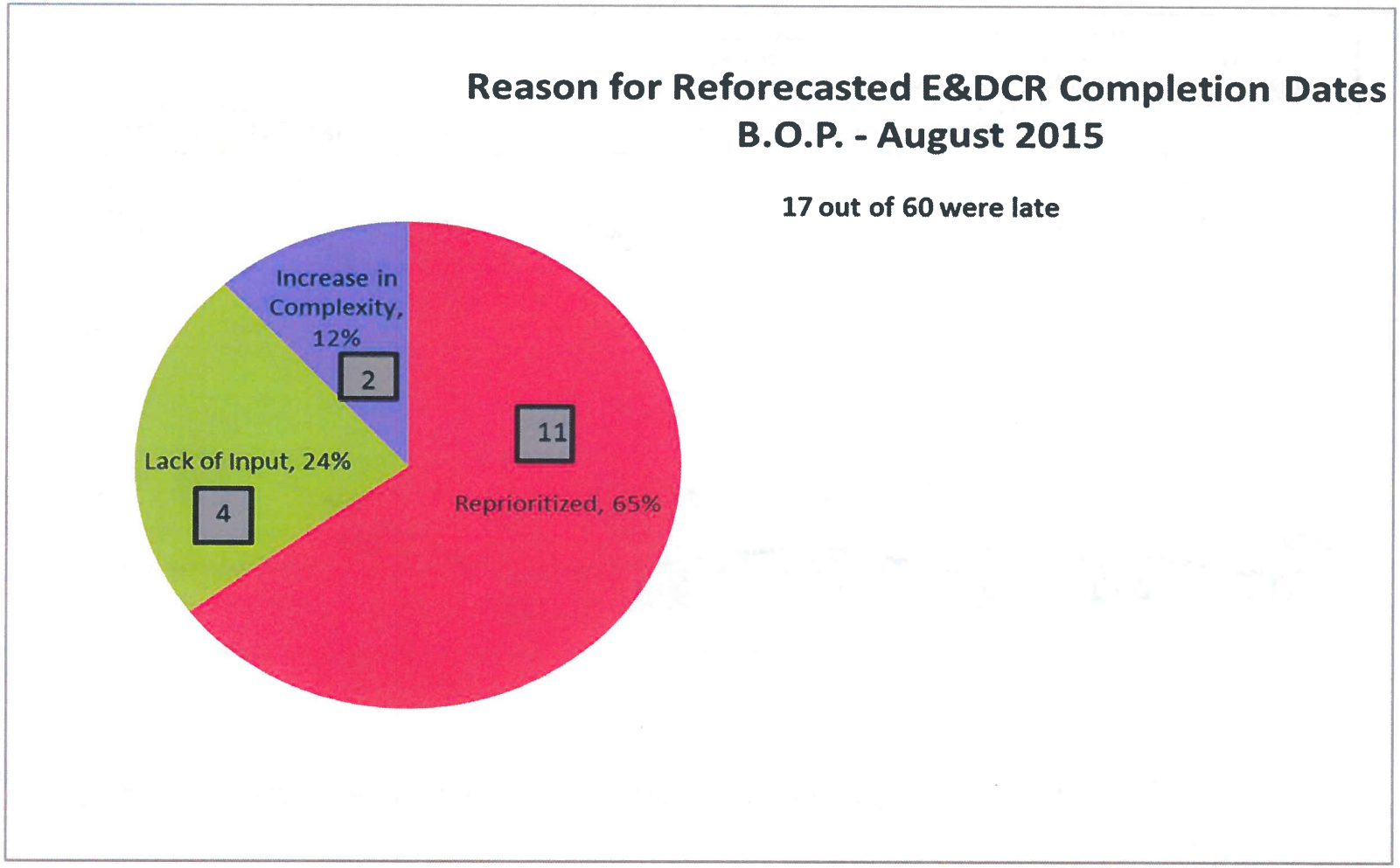
Site E&DCRs by month

Adam Scheider



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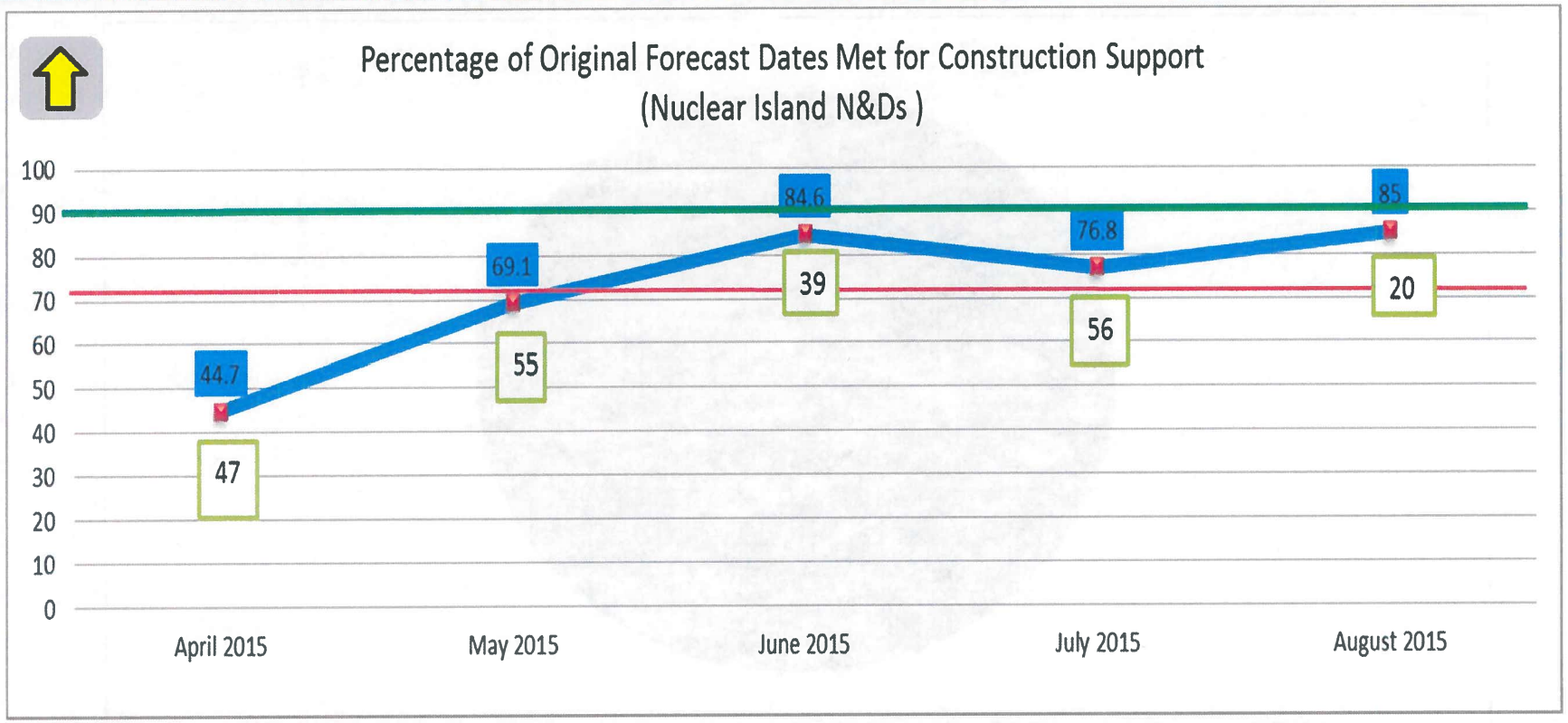
Site N&Ds by month

Mike Engel/John Robinson



REASONS FOR CURRENT PERFORMANCE: -See Following Slide	***ACTIONS TO IMPROVE PERFORMANCE*** *Increased focus on Critical Path open items.*
GOAL: ***GOAL:*** ***90% >Green*** ***70--90%-Yellow*** ***<70% Red***	***ADDITIONAL COMMENTS:***

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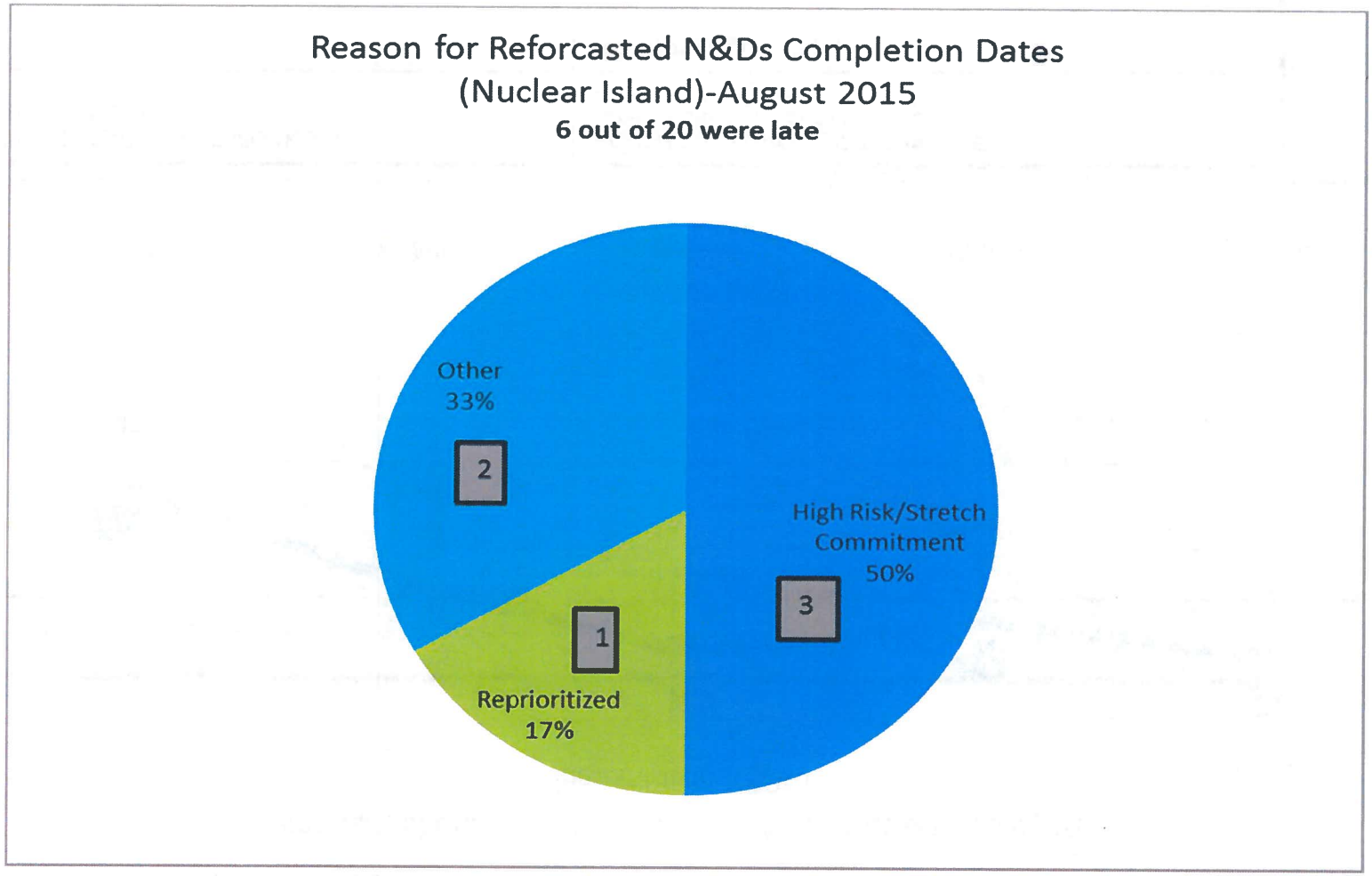
Site N&Ds by month

Mike Engel/John Robinson



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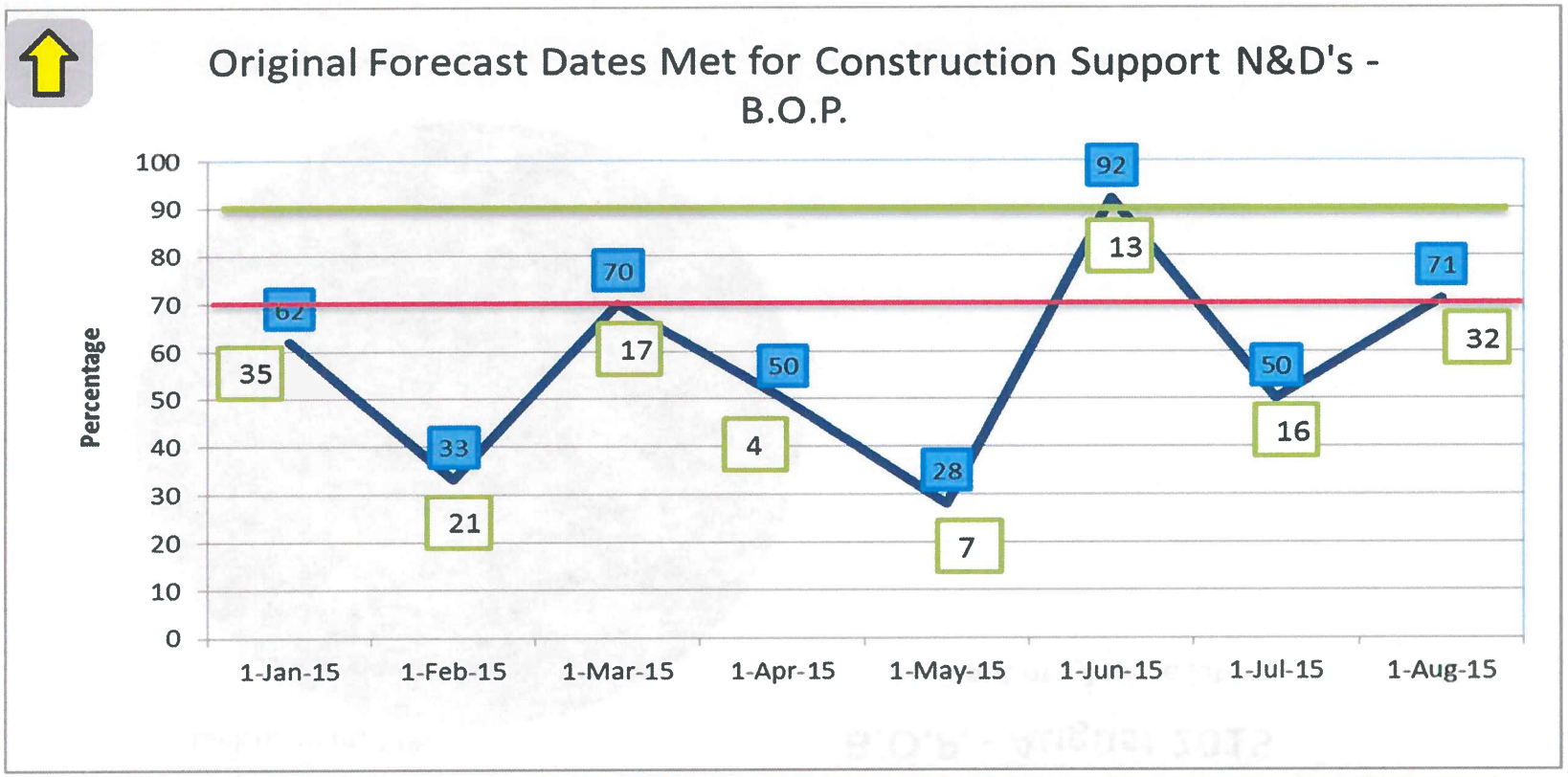
Site N&Ds by month

Adam Scheider



REASONS FOR CURRENT PERFORMANCE: -See Following Slide	***Actions to Improve Performance:*** **Review reasons for Reprioritization for lessons learned to better predict completion dates Focus on Critical Path open items.**
GOAL: ***70% Green <60% Red*** ***60-70%-Yellow***	***ADDITIONAL COMMENTS:*** Of the 5 Reprioritized N&Ds 3 completed in the same work week as the original forecast date and 3 were delayed more than one work week. The remaining 3 N&Ds that missed the original forecast date missed by more than two work weeks.

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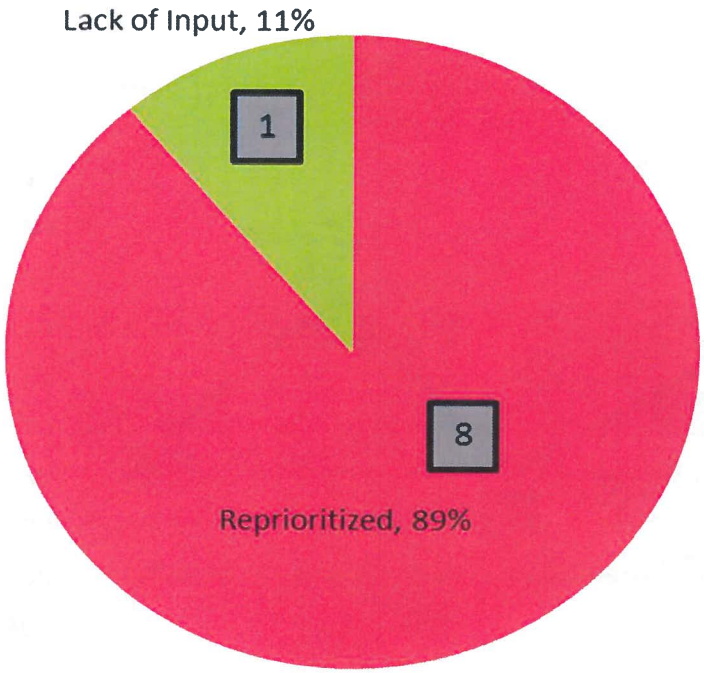
Site N&Ds by month

Adam Scheider



Reason for Reforecasted N&D Completion Dates
B.O.P. - August 2015

9 out of 32 were late

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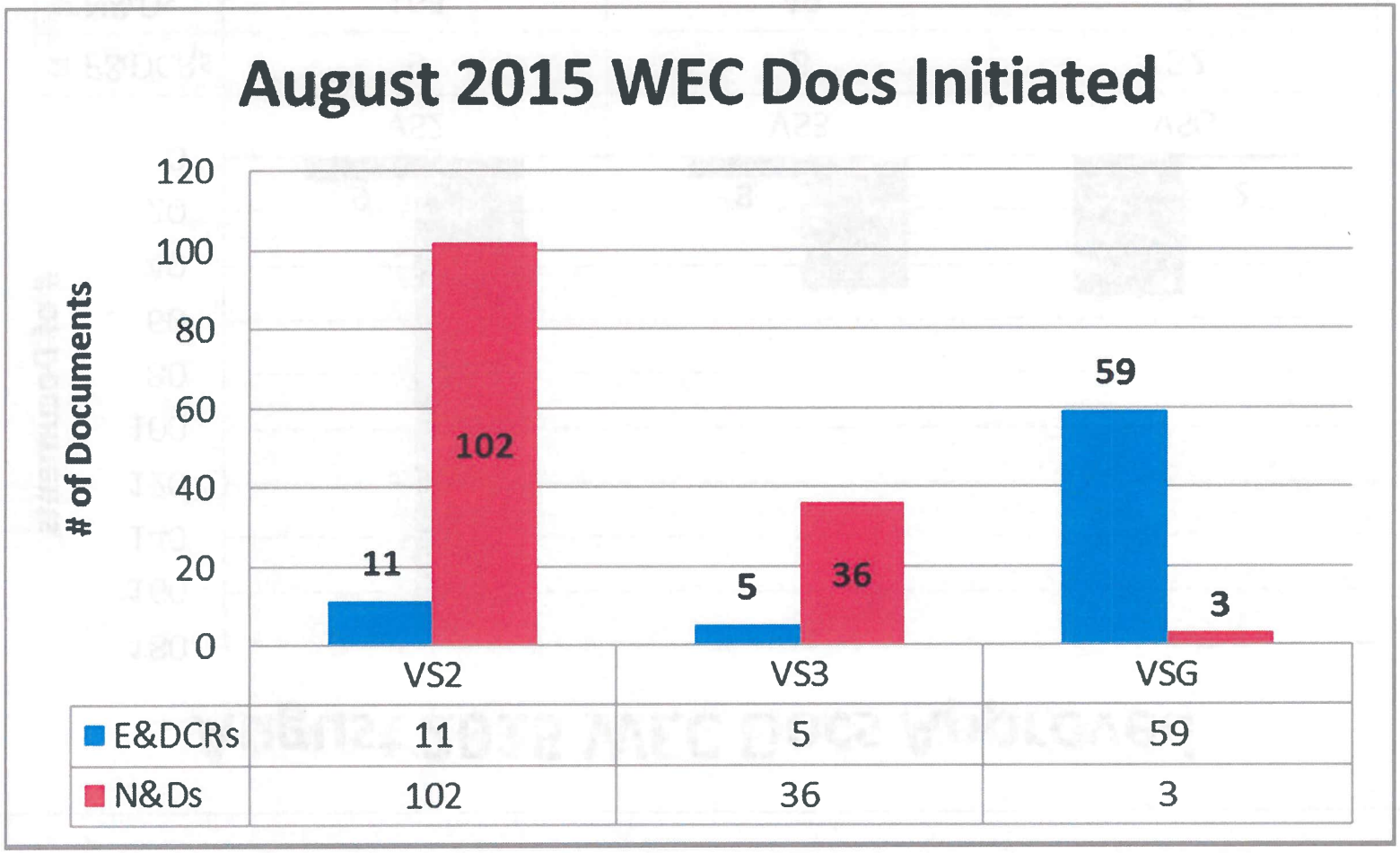
August 2015 WEC Docs Initiated

Mike Engel/John Robinson



	VS2	VS3	VSG
E&DCRs	11	5	59
N&Ds	102	36	3

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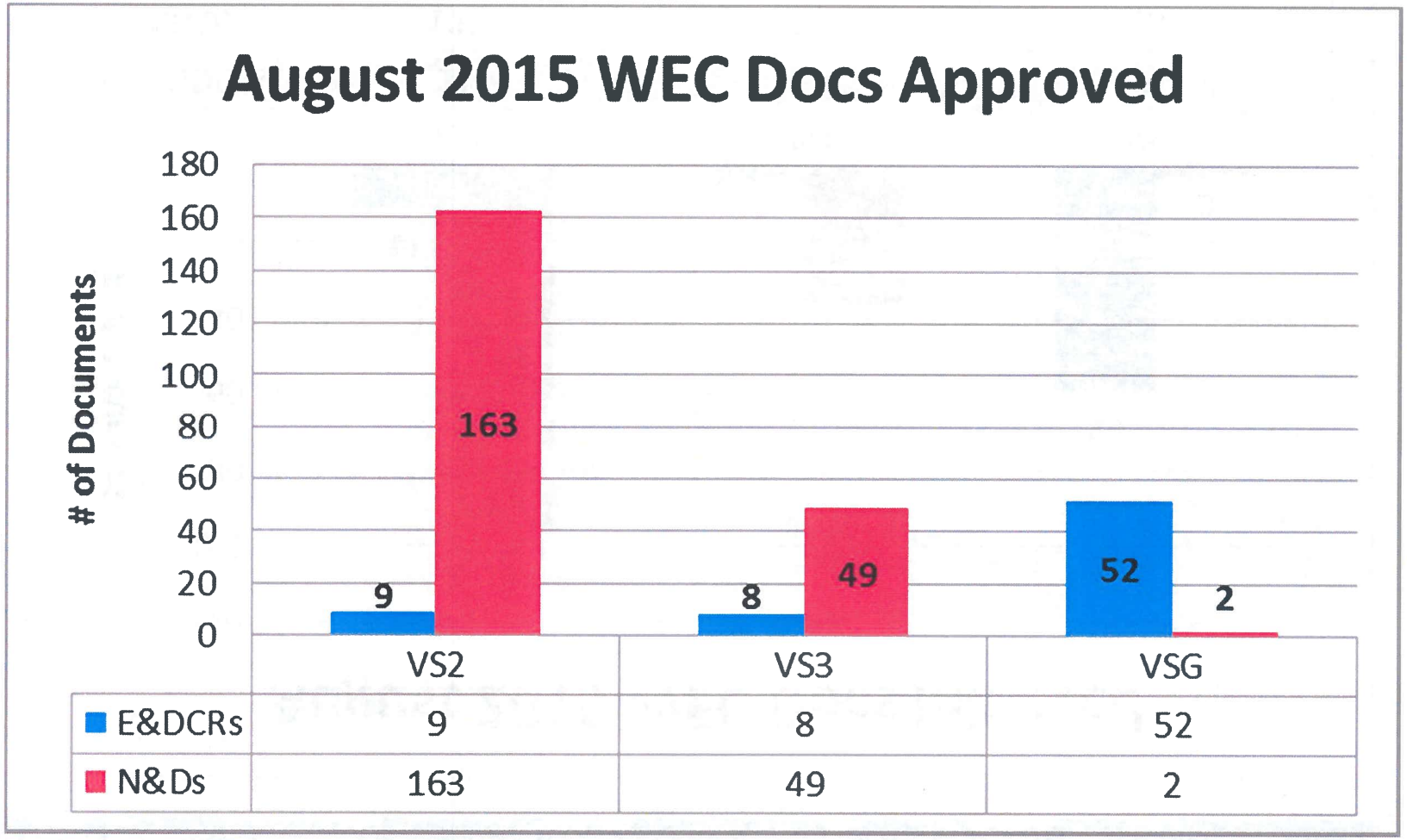
August 2015 WEC Docs Approved

Mike Engel/John Robinson



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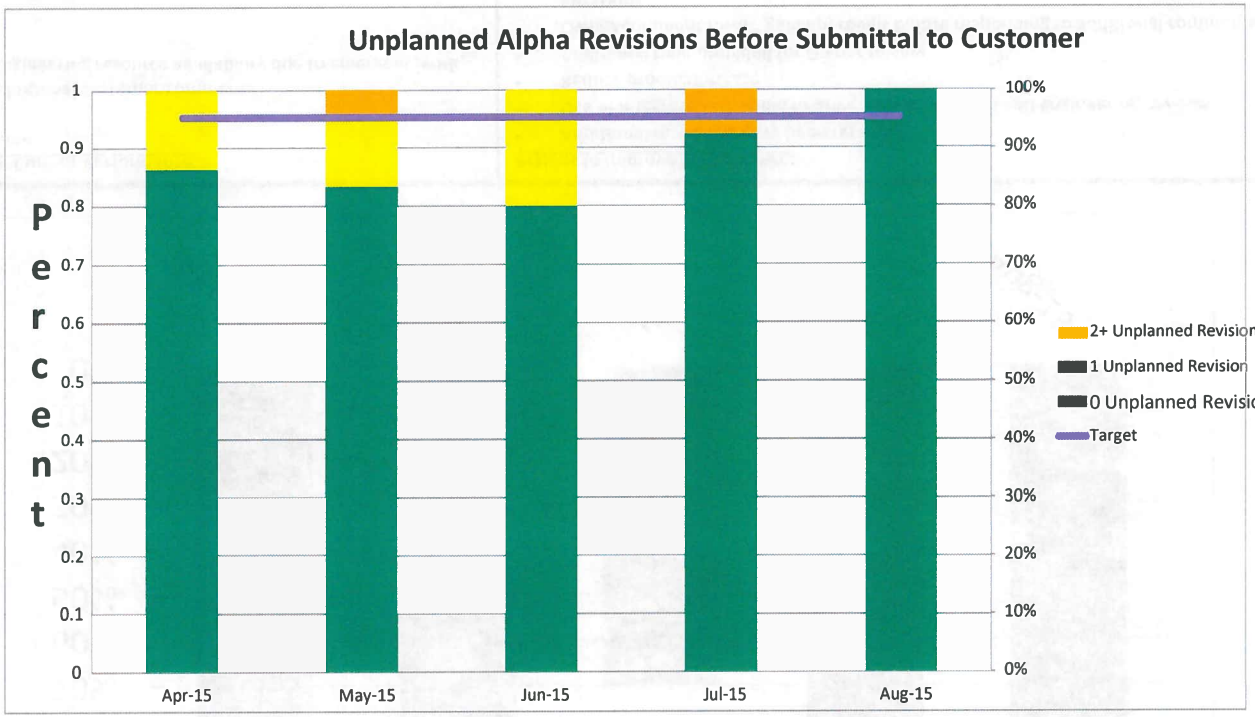
Licensing Change Package Quality

Brian McIntyre



Reason for Current Performance:	Actions to Improve Performance:
• 0 2+ unplanned revisions • 0 1 unplanned revision	• Process improvements • Production rate reduced • Staffing increased • Outside final reviewers
Goal: • Green ≥ 95% • Yellow ≥ 90% • Red < 90%	**Additional Comments:**

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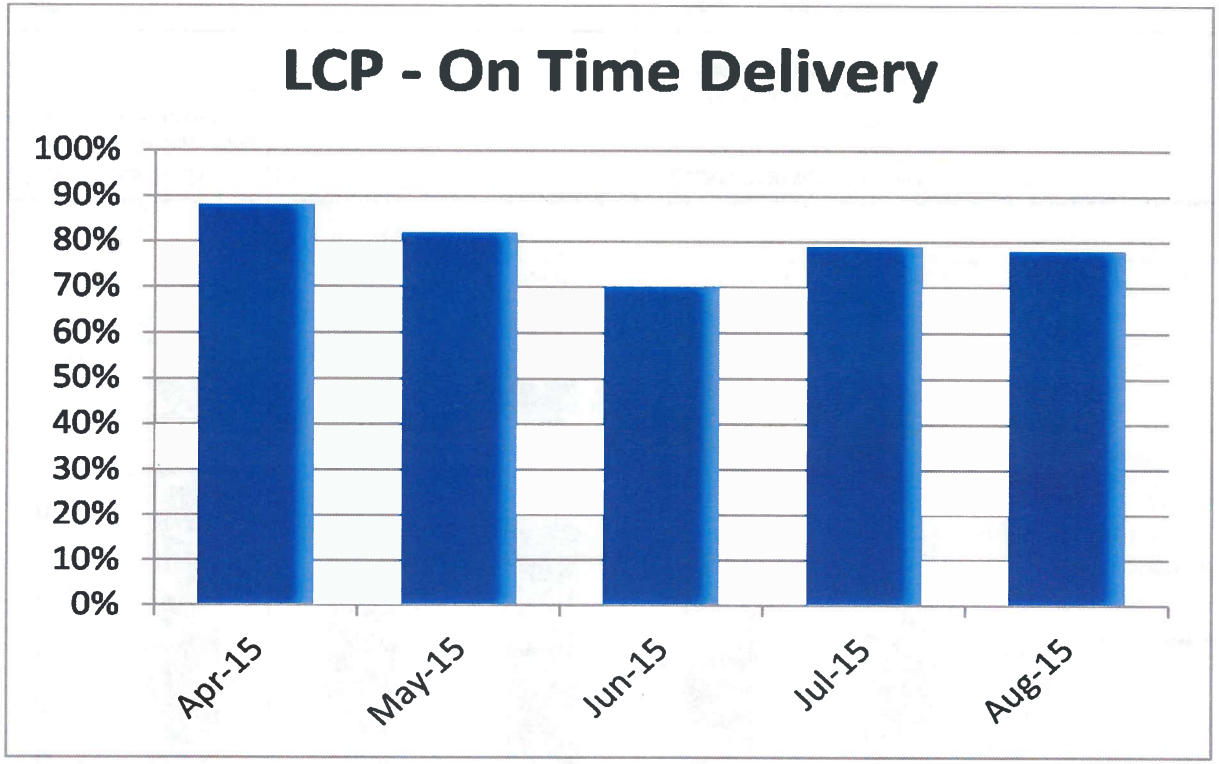
Licensing: LCP On Time Delivery

Brian McIntyre



Reason for Current Performance:	Actions to Improve Performance:
• 8 On Time • 2 Late • 1 additional customer comments • 1 engineering resource availability due to emergent work	• Additional resources have been retained • Use of integrated schedule to drive delivery of DCPs and Engineering reviews • Reduce production rate • Additional time provided for Owner review • Owner comment forms gain approvals before responding to additional comments and questions
Goal: • Green ≥ 90% • Yellow ≥ 85% • Red < 85%	**Additional Comments:**

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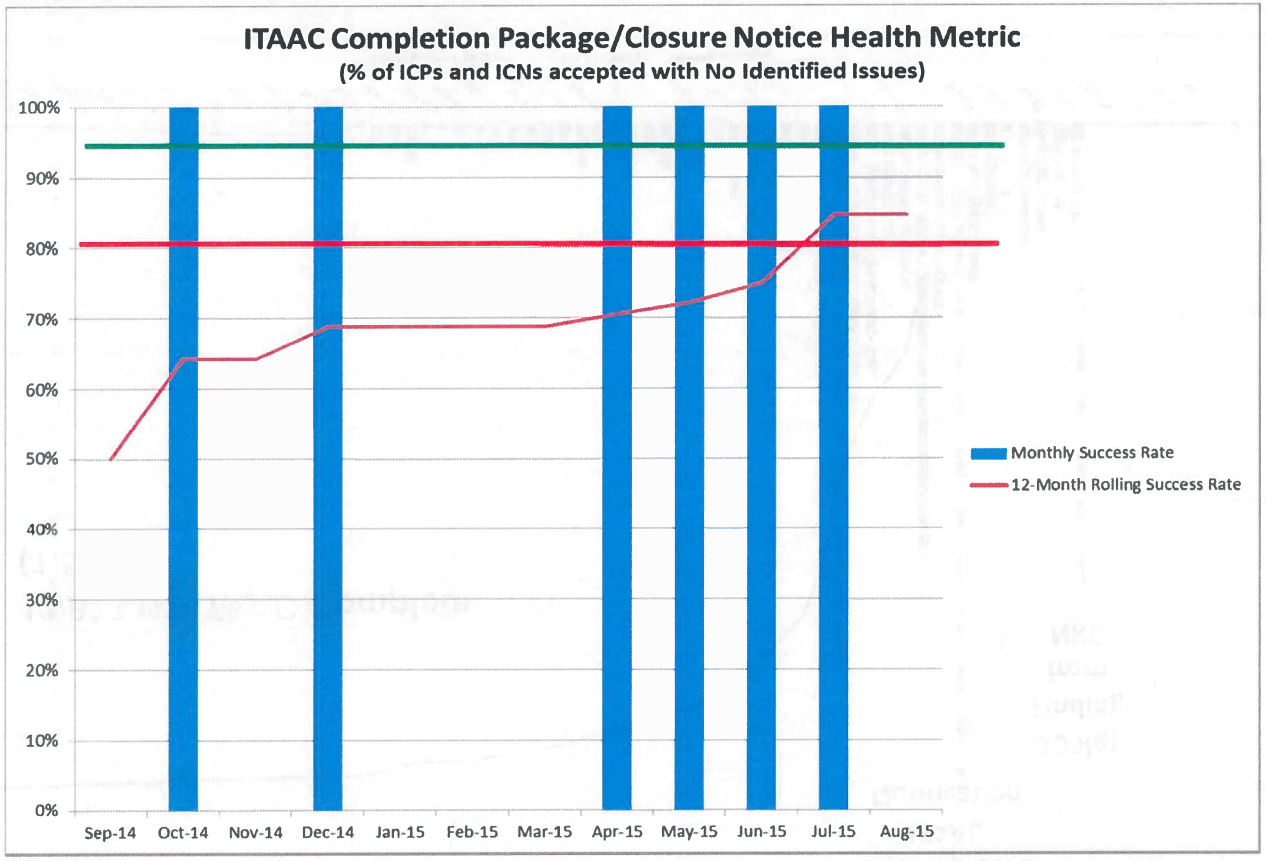
ITAAC Quality

Brian McIntyre



Reason for Current Performance: • 0 Completion Package submitted in July with no issues	**Actions to Improve Performance:** • Previous actions for enhanced verification are being implemented. • Previous actions for earlier technical reviews are being implemented. • Guideline for performing Completion Package written and issued
Goal: Cumulative Success Rate • Green > 95% • Yellow > 80% • Red < 80%	**Additional Comments:**

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